



STANFORD UNIVERSITY

Stanford Center for Professional Development

496 Lomita Mall, Durand Bdg., Stanford CA 94305

Record of Completion

16/Feb/2012

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Course No.	Title	Duration	Grade
XAPM111 - 044	Leadership for Strategic Execution	01/Sep/2011 - 31/Dec/2011	S
XAPM113 - 031	Mastering the Integrated Program	01/Sep/2011 - 31/Dec/2011	S
XAPM214 - 040	Managing Without Authority	01/Sep/2011 - 31/Dec/2011	S
XAPM110 - 058	Converting Strategy into Action	01/Jan/2012 - 31/Mar/2012	S
XAPM112 - 052	Mastering the Project Portfolio	01/Jan/2012 - 31/Mar/2012	S
XAPM221 - 011	Executing Complex Programs	01/Jan/2012 - 31/Mar/2012	S

Certificate

Advanced Project Management Certificate

Awarded

14/Feb/2012

Executive Director
Stanford Center For Professional Development
Stanford University

THE NAME OF THIS PROGRAM APPEARS IN WHITE LETTERS ACROSS THE FACE OF THIS DOCUMENT

THE WORDS "COPY OF CERTIFIED PDF" APPEAR WHEN PRINTED FROM PDF FORMAT

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KEY TO STANFORD CENTER FOR PROFESSIONAL DEVELOPMENT RECORD OF COMPLETION

Key:

<p>S Satisfactory – A or B equivalent A Excellent B Good See Axess Grade recorded by Stanford University, available at http://axess.stanford.edu Audited Course Enrolled for video access only Grade Unmarked Course requirements not yet completed</p>	<p>This Record of Completion does not represent Stanford University Units.</p> <p>Alteration or forgery of this document is a criminal offense. A black and white document is not an original and should not be accepted as an official institutional document.</p> <p>Pursuant to the Family Education Rights and Privacy ACT of 1974 this information cannot be released to a third party without written consent of the student.</p>
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Note: The P (Pass) notation was used prior to Summer 2009-10. The notation was changed to S (Satisfactory) as of Jul 01, 2010.

Professional Development Units

The Stanford Center for Professional Development is a registered education provider of the Project Management Institute (Provider #1963). Professional Development Units (PDUs) may be earned for each course taken as part of the Stanford Advanced Project Management Program and the Strategic Decision and Risk Management Program to maintain certification as a Project Management Professional (PMP®).

Please use the Project Management Institute course ID's below to claim PDUs at <http://www.pmi.org> for eligible completed courses:

Project Management Mastery	PMM001	Managing Global Initiatives	MGI001
Converting Strategy into Action	CSIA01	Leading Change from the Middle	LCM001
Leadership for Strategic Execution	LSE001	Decision Quality	DQO001
Mastering the Project Portfolio	MPP001	Decision Analysis	DA0001
Mastering the Integrated Program	MIP001	Biases in Decision-Making	BCDM01
Designing the Organization for Execution	DOE001	Strategic Innovation and Design Thinking	SI0001
The Strategic PMO: Projects to Enterprise	EPMO01	Value Driven Enterprise Risk Management	ERM001
Financial Mastery for Projects	FMP001	Strategic Portfolio Decisions	SPD001
Leveraging the Customer Relationship	LCR001	Advanced Decision Analysis	ADA001
Managing Without Authority	MWA001	Modeling for Strategic Insight	MSI001
Project Risk Management	PRM001	Leading Strategic Decision-Making	DL0001
Leading Effective Teams	LET001	Decision Quality Practicum	PRAC01
Executing Complex Programs	ECP001	Project Innovation Through Design Thinking	IGPS01

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Key: **S** – Satisfactory: A or B equivalent **A** – Excellent **B** – Good

See Axess – Grade available at <http://axess.stanford.edu> **Audited Course** – Enrolled for video access only

Grade Unmarked – Course requirements not yet completed

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